PROMOTED! Becoming a Skillful, Confident, and Effective Manager A presentation by Ginny Trierweiler, Ph.D. at CBHC October 3, 2015

WHY ARE MANAGERS IMPORTANT?

SKILLS AND INSIGHTS.	What does a professional need to understand and DO to be a skillful and effective
manager?	

- 1. Get your head in the (new) game.
- 2. Develop your power literacy.
- 3. Develop business communication skills.
 - a. With supervisees—
 - **b.** With supervisors—
 - c. With peers and community partners--
- 4. Further develop your talents and emotional intelligence.



RESULTS! What difference does it make when managers function with skill, confidence, and effectiveness?

For Staff	For Programs and Services	For Customer Service / Satisfaction	For other Important Results

HOW can	you develop	the skills &	insights to be	a skilled, confider	nt, effective manager?
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- Ask your supervisor for clear expectations and feedback.
- 2. Develop your power literacy.
- 3. Reflection and journaling.
- 4. Keep learning.
- 5. Keep developing.
- 6. Classes, study, dialogue, coaching/ mentoring
- 7. What action will you take to become the most skillful, confident, effective manager you can be?

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THE WORK OF MANAGERS. What do managers do?

- 1. Select the right people. Hiring well makes a great difference in an organization's success.
- **2. Set clear expectations.** Direct employees to do the work to achieve organizational objectives, generally more by defining the right outcomes than the right steps.
- 3. Monitor and manage for quality and achievement of standards.
 - a. Monitor the work, quality of services, and customer results and guide and nurture good work to achieve the standards.
 - b. Ensure that the work gets done, within established standards, to achieve organizational objectives.
 - c. Ensure constancy of results in an environment of unending change.
 - d. Coordinate activities and resources to achieve organizational objectives.
 - e. Solve problems and adapt as needed so that, when changes occur, the work continues to get done well within the available resources.
- 4. Develop people. Nurture the development of employees, with more focus on strengths than weaknesses.
- **5. Develop plans for resource allocation** staffing and budgets—or at least provide helpful information to those who do.